



**PLAY**

# **PLAY COMMUNICATIONS**

Q1 2019 Results Investor Presentation

13 May 2019

# Disclaimer

---

This presentation has been prepared by PLAY Communications S.A.'s and its subsidiaries (together the "PLAY Group"). The information contained in this presentation is for information purposes only. This presentation does not constitute or form part of and should not be construed as an offer to sell or issue or the solicitation of an offer to buy or acquire interests or securities of PLAY Group companies or affiliates in any jurisdiction or an inducement to enter into investment activity. No part of this presentation, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever.

Certain financial data included in the presentation are "non-IFRS financial measures." These non-IFRS financial measures may not be comparable to similarly titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with International Financial Reporting Standards. Although PLAY Group believes these non-IFRS financial measures provide useful information to users in measuring the financial performance and condition of its business, users are cautioned not to place undue reliance on any non-IFRS financial measures and ratios included in this presentation. Financial data are presented in zloty rounded to the nearest thousand. Therefore, discrepancies in the tables between totals and the sums of the amounts listed may occur due to such rounding. The figures included in this press release are unaudited.

## Forward Looking Statements

This presentation contains forward looking statements. Examples of these forward looking statements include, but are not limited to statements of plans, objectives or goals and statements of assumptions underlying those statements. Words such as "may", "will", "expect", "intend", "plan", "estimate", "anticipate", "believe", "continue", "probability", "risk" and other similar words are intended to identify forward looking statements but are not the exclusive means of identifying those statements. By their very nature, forward looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that such predictions, forecasts, projections and other forward looking statements will not be achieved. A number of important factors could cause our actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward looking statements. Past performance of PLAY Group cannot be relied on as a guide to future performance. Forward looking statements speak only as at the date of this presentation. PLAY Group expressly disclaims any obligations or undertaking to release any update of, or revisions to, any forward looking statements in this presentation, except as required by applicable law or regulation. No statement in this presentation is intended to be a profit forecast. As such, undue reliance should not be placed on any forward looking statement.

# Agenda

BUSINESS PERFORMANCE

FINANCIAL PERFORMANCE

CONCLUSIONS

Q&A SESSION

# BUSINESS PERFORMANCE

Jean-Marc Harion  
CEO of Play (P4 Sp. z o.o.)



# PLAY 2022 strategy

Profitable growth:  
EBITDA growth every year



**#1**  
IN DIGITAL

## Digital

- #1 Digital operator
- Shops productivity +20% and calls -40%
- 30% remote retentions from 2021
- 70% contract Play24 users from 2021



**#1**  
IN MOBILE-CENTRIC CONVERGENCE

- ARPU/A** ▪ Driving usage revenue growth
- ISP** ▪ #3 ISP
- TV** ▪ Top 3 OTT TV in 2022
- Devices** ▪ #1 smartphones retail chain



**#1**  
LEAN AND 5G-READY NETWORK

## Network rollout

- 9,500 sites in 2021
- #1 or 2 fastest mobile network in Poland
- Cash CAPEX / revenue <10% from 2021
- Switch-off National Roaming in 2022

## CLEAR - Cost-conscious

- Lower fixed costs each year from 2020
- Lower cost per GB in Poland

## CLOSE - Customer obsessed

- #1 NPS
- #1 Brand

## CAN DO - Challenger attitude

- Preferred employer

# Further progress across key strategic pillars

## BRAND RECOGNITION



#1 among Mobile Network Operators  
in Poland:

- Net Promoter Score,
- Favourite Brand Index

## NETWORK COVERAGE AND SPEED



7.1k base stations on air at the end of Q1:

- 121 new stations launched,
- 4G LTE population coverage at 97.4
- #1 own network speed exceeding 23 Mbps
- 11% of stations upgraded to 5G-Ready

## PLAY INTERNET FAMILY OFFER



50-300 GB data offers with  
5G-Ready network router

## PLAY NOW TV

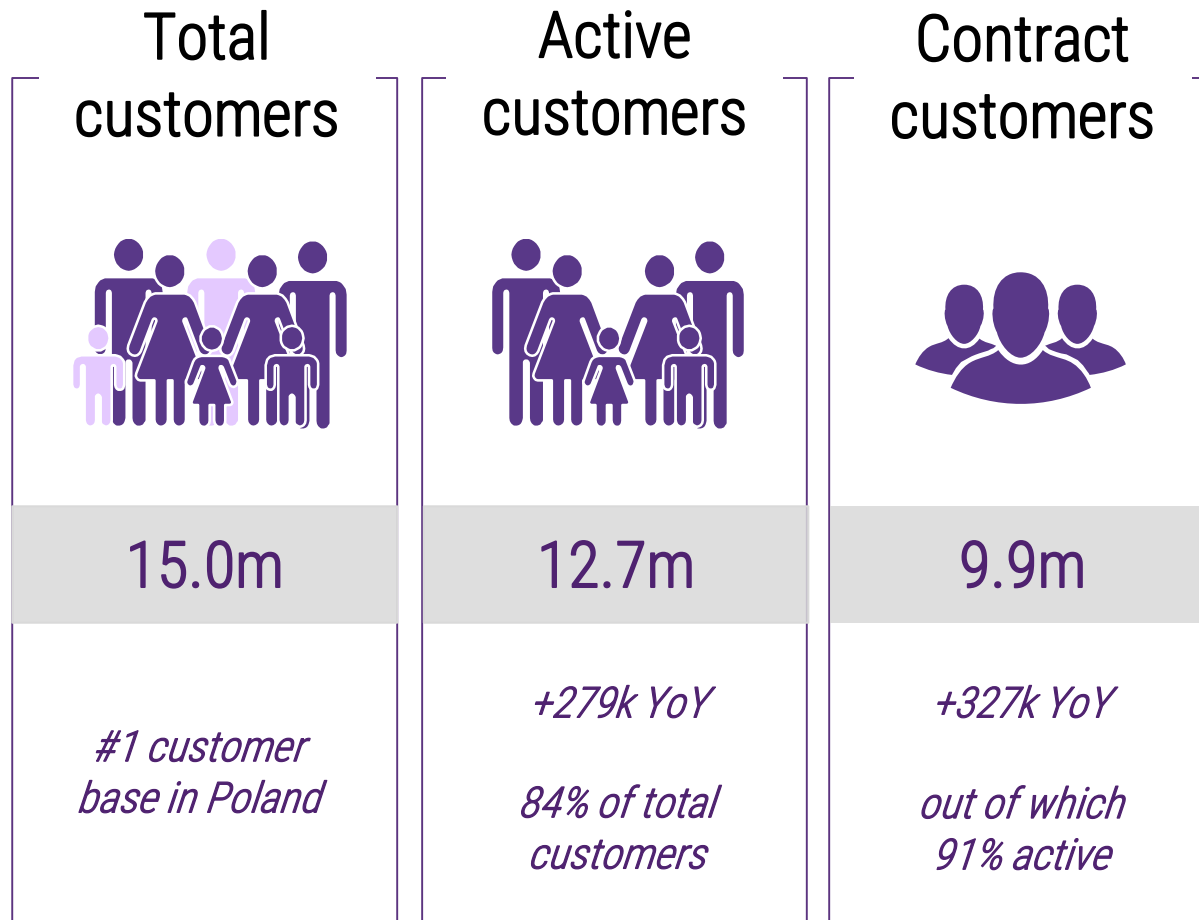


Friendly User Test of big screen TV service:

- 9k testers,
- positive user feedback,
- launched commercially in April

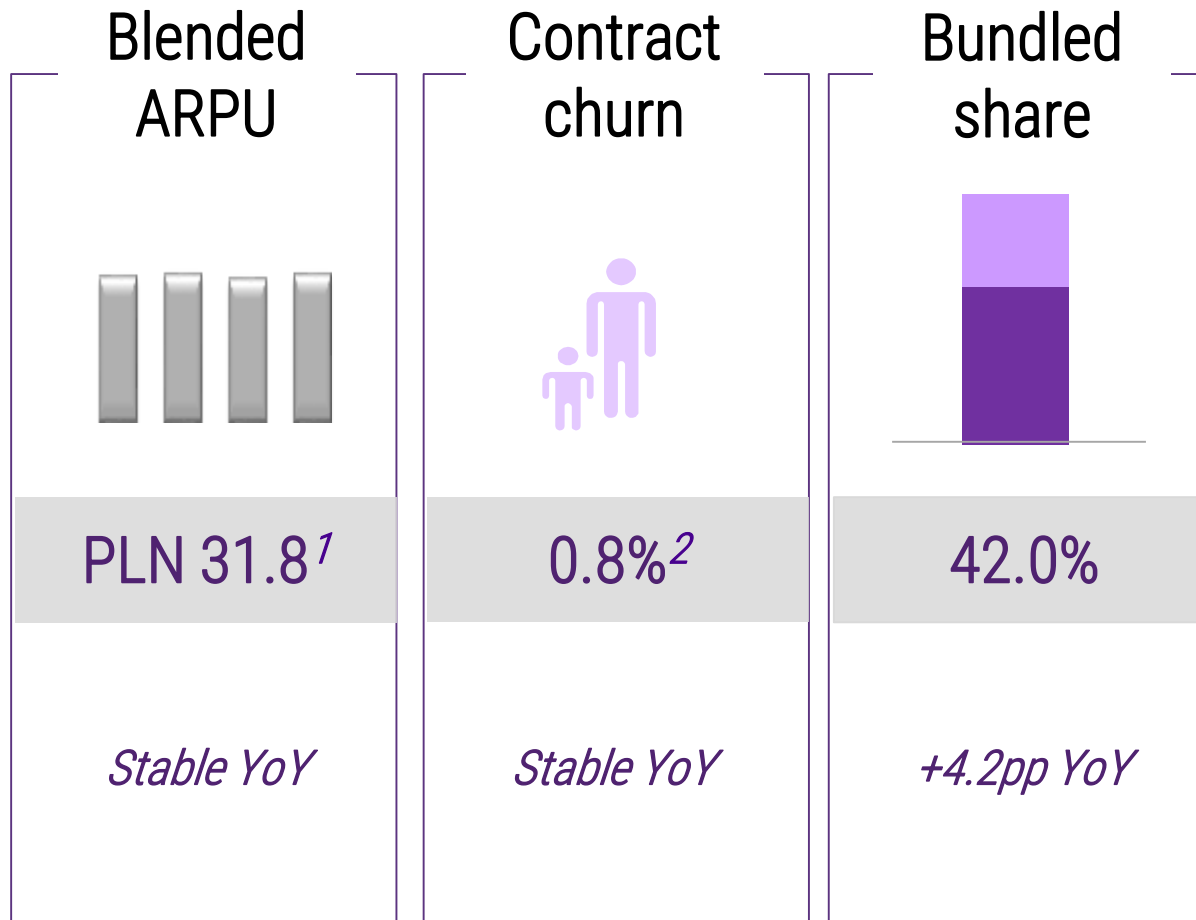
Source for NPS and brand index: Smartscope S.C.

# Customer base reflecting focus on contract subscribers



- Contract customer base up to 9.9 million (+3.4% YoY), including 9.1 million active contract subs (+3.6% YoY)
- Active pre-paid customer base reduced by ca. 38k (-1.0% YoY), partly due to migration to post-paid

# Spotlight on increasing existing customer base value



- Long-term contract churn remains stable at 0.8%
- 42% share of bundled SIM cards drive increase in ARPA

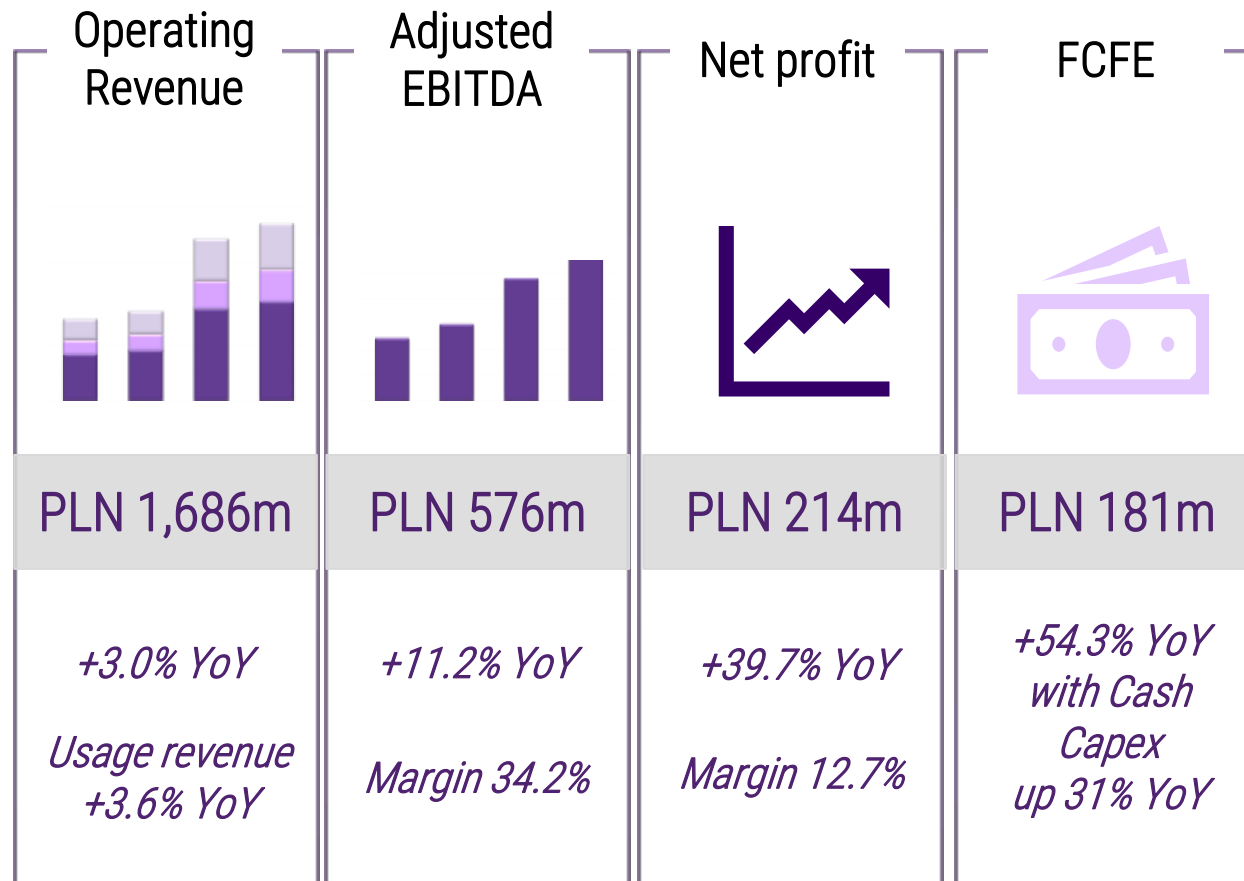
<sup>1</sup> Presented for active subscribers on average monthly basis over the period of Q1 2019; for detailed definition please refer to the Report;

<sup>2</sup> Presented for reported subscribers on an average monthly basis; for detailed definition please refer to the Report



# Q1: Solid performance across key financial metrics

## Key financial figures for Q1 2019



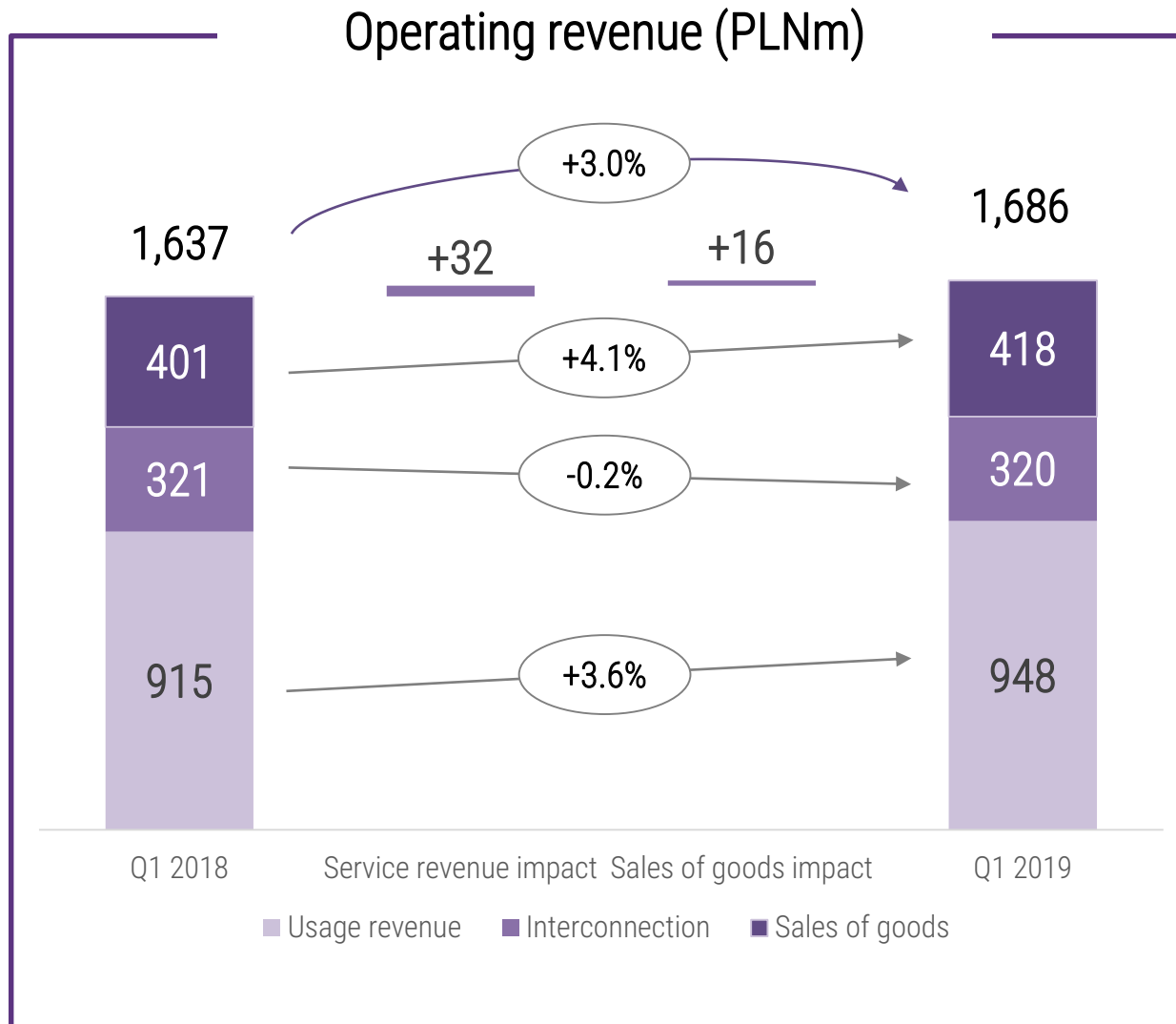
- Revenue up by 3.0% YoY driven mainly by usage revenue and supported by sales of goods
- Adjusted EBITDA improved on the backdrop of revenue growth and decrease in national / international roaming costs, partially offset mainly by network maintenance and advertising
- Net profit up by 39.7% YoY, boosted by higher adj. EBITA, coupled with lower interest and tax
- FCFE up by 54.3% YoY

# FINANCIAL PERFORMANCE

Holger Püchert  
CFO of Play (P4 Sp. z o.o.)

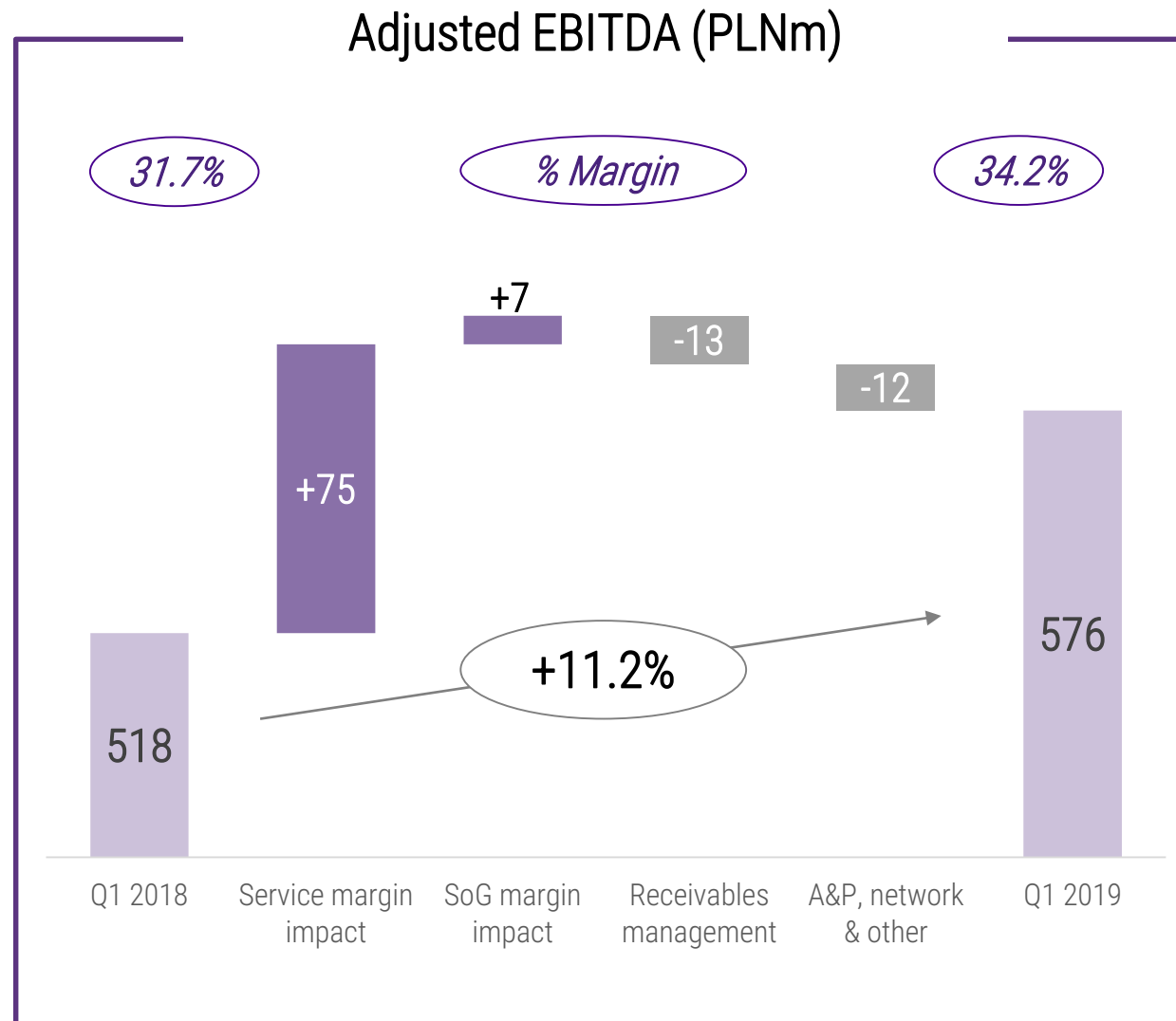


# Revenue driven by constant service revenue growth



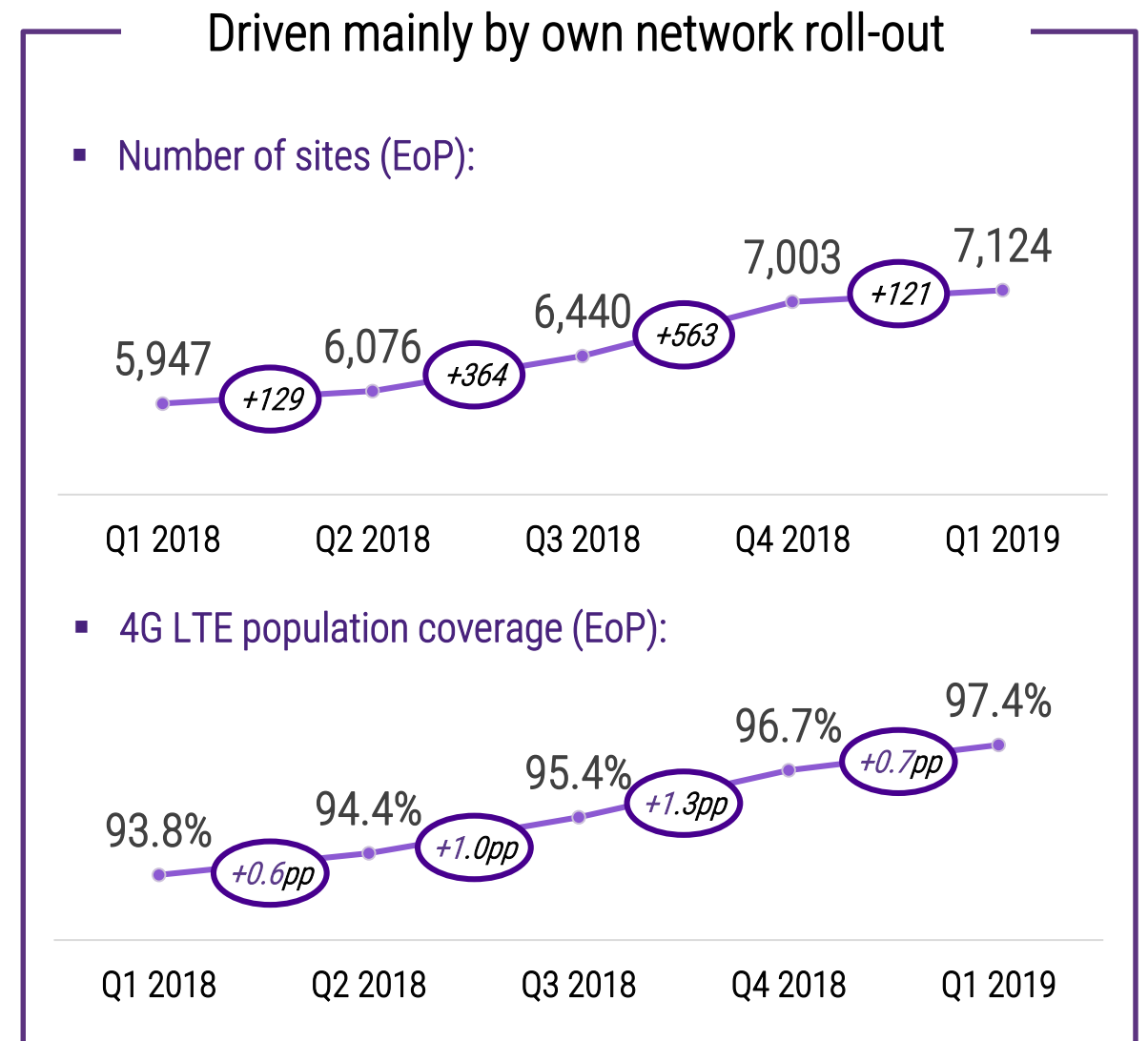
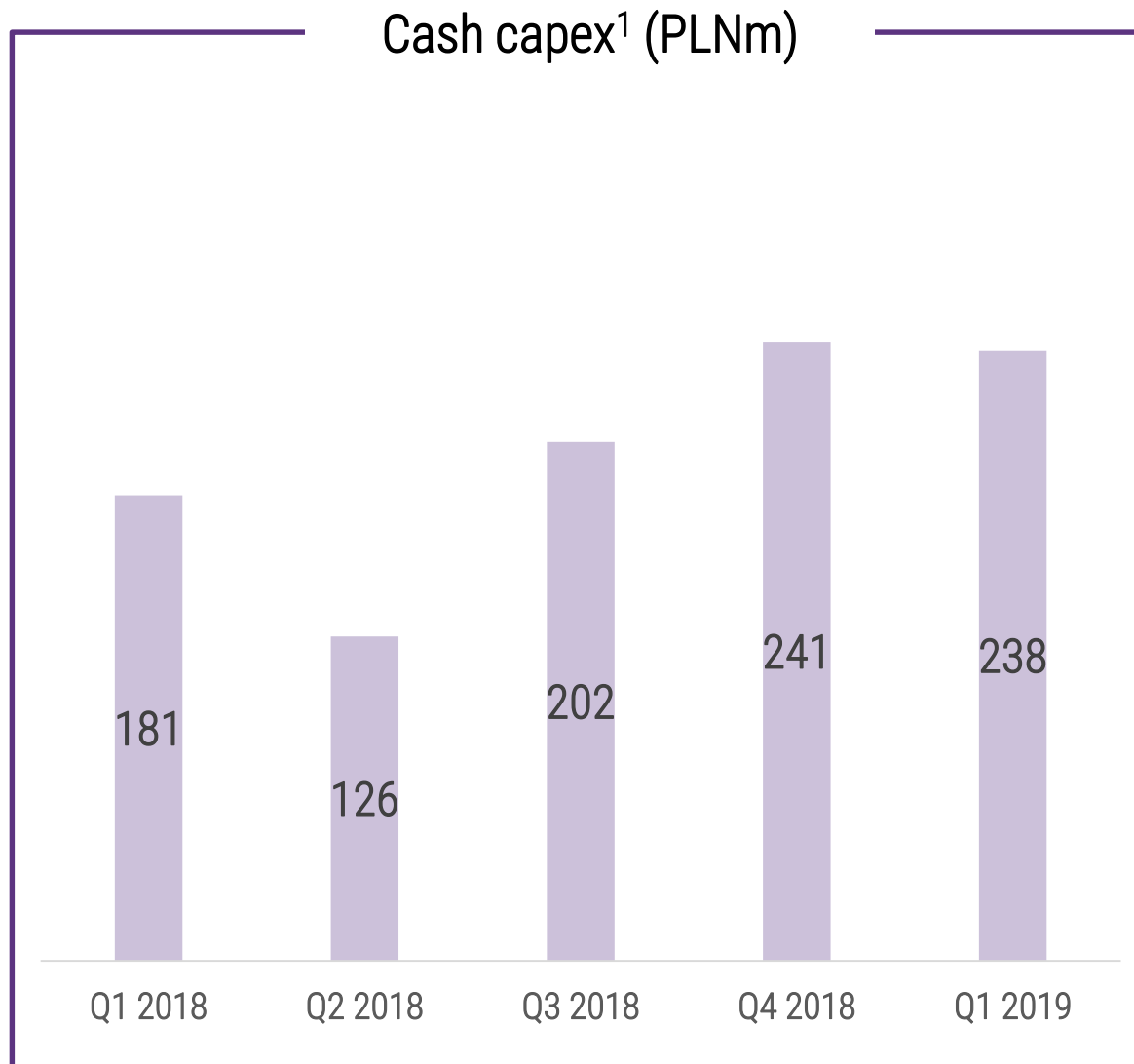
- Usage revenue growth reached 3.6% YoY
- Sales of goods and other revenue up by 4.1% YoY
  - Stable share of terminal offers sold in acquisition and retention, further fuelled by wholesale transactions

# Adjusted EBITDA reflects improvement in both revenue and cost



- Adj. EBITDA was 11.2% higher YoY reflecting mainly:
  - strong growth in service margin reflecting both revenue increase and lower roaming costs,
  - partially mitigated by loss on receivables management coupled with some higher G&A costs including A&P and network maintenance.
- Significant improvement of Adj. EBITDA margin to 34.2%

# Network roll-out in Q4'18 with spill-over effect on Q1'19 cash capex



<sup>1</sup> Excl. cash outflows in relation to frequency reservation acquisition

# Summary of financials

<i>PLN millions</i>	<b>Q1 2018</b>	<b>Q1 2019</b>	<b>Change (%)</b>
<b>Operating Revenue</b>	<b>1,637</b>	<b>1,686</b>	<b>3.0%</b>
Usage revenue	915	948	3.6%
Interconnection revenue	321	320	-0.2%
Sales of goods and other revenue (Handsets)	401	418	4.1%
<b>Expenses</b>	<b>(911)</b>	<b>(867)</b>	<b>(4.8%)</b>
Interconnect costs	(333)	(330)	(0.7%)
National roaming	(64)	(44)	(30.7%)
COGS (Handsets)	(319)	(328)	2.8%
Contract costs, net (Commissions)	(112)	(103)	(8.3%)
Other services costs, incl. Int' roaming and content	(83)	(62)	(25.3%)
<b>Contribution margin</b>	<b>727</b>	<b>819</b>	<b>12.7%</b>
G&A and other <sup>1</sup>	(216)	(245)	13.2%
<b>EBITDA</b>	<b>510</b>	<b>574</b>	<b>12.4%</b>
EBITDA adjustments	8	3	(66.7%)
<b>Adjusted EBITDA</b>	<b>518</b>	<b>576</b>	<b>11.2%</b>
Depreciation and amortization	(189)	(216)	14.6%
Finance income	1	0	(80.4%)
Finance costs	(96)	(84)	(13.4%)
<b>Profit before tax</b>	<b>227</b>	<b>274</b>	<b>21.1%</b>
Income tax charge	(74)	(61)	(17.4%)
<b>Net profit</b>	<b>153</b>	<b>214</b>	<b>39.7%</b>
<b>Earnings per share (PLN)</b>	<b>0.60</b>	<b>0.84</b>	<b>40.0%</b>

<sup>1</sup> Other operating income less other operating costs

# FCFE (post lease payments)

(PLNm)	Q1 2018	Q1 2019	Change (%)
Adjusted EBITDA	518	576	11.2%
Cash capital expenditures <sup>1</sup>	(181)	(238)	31.2%
Total change in net working capital and other, change in contract assets, change in contract liabilities and change in contract costs	(68)	(5)	(92.1%)
Cash interest <sup>2</sup>	(71)	(66)	(7.2%)
Cash taxes	(30)	(36)	22.4%
Lease payments	(51)	(50)	(1.6%)
<b>Free cash flow to equity (post lease payments)</b>	<b>117</b>	<b>181</b>	<b>54.3%</b>

FCFE (post lease payment) for Q1 2019 higher by 54.3% YoY as a function of:

- Higher Adjusted EBITDA (as described before)
- Higher cash capex – related mainly to network roll-out
- Lower change in working capital across all main lines
- Lower levels of cash interest, offset by higher cash taxes (no more tax benefit on 2017 IPO costs)

<sup>1</sup> Cash capital expenditures excluding cash outflows in relation to frequency reservation acquisitions

<sup>2</sup> Comprising cash interest paid on loans, and other debt

*The measures presented are not comparable to similarly titled measures used by other companies. Free cash flow to equity (post lease payments) does not reflect all past expenses and cash outflows as well as does not reflect the future cash requirements necessary to pay significant interest expense, income taxes, or the future cash requirements necessary to service interest or principal payments, on our debts. We encourage you to review our financial information in its entirety and not rely on a single financial measure. See in Report "Presentation of Financial Information—Non-IFRS Measures" for an explanation of certain limitations to the use of these measures*

# Leverage

	As of December 31, 2018		As of March 31, 2019	
	PLNm	xLTM Adj. EBITDA <sup>1</sup>	PLNm	xLTM Adj. EBITDA <sup>2</sup>
Senior term loan <sup>3</sup>	6,052	2.8x	5,880	2.7x
Leases <sup>4</sup>	985	0.5x	998	0.5x
Other debt	30	0.0x	25	0.0x
<b>Total debt</b>	<b>7,067</b>	<b>3.27x</b>	<b>6,903</b>	<b>3.11x</b>
Cash and cash equivalents	354	0.2x	334	0.2x
<b>Total net debt</b>	<b>6,713</b>	<b>3.11x</b>	<b>6,569</b>	<b>2.96x</b>

- PLN 173m of senior term loan repaid in Q1 2019

Lower leverage thanks to solid cash generation, continuous repayment of senior term loan and increase in adj. EBITDA

<sup>1</sup> LTM Adj. EBITDA as of December 31, 2018 of PLN 2,159m; <sup>2</sup> LTM Adj. EBITDA as of March 31, 2019 of PLN 2,217m; <sup>3</sup> principal plus interest; <sup>4</sup> including IFRS 16 impact, capitalization of leases



# CONCLUSIONS

Jean-Marc Harion  
CEO of Play (P4 Sp. z o.o.)



# 2019 Guidance Status: positive trends in Q1, FY guidance maintained

	Q1 Results	FY 2019 Guidance	Interpretation for FY Guidance
Revenue	+3%	Growth below 2018 result	Confirmed
Adj. EBITDA	PLN 576m	PLN 2.2-2.3bn	At higher end of guidance
Cash CAPEX <sup>1</sup>	PLN 238m	Up to PLN 800m	Confirmed
FCFE <sup>2</sup>	PLN 181m	PLN 670-750m	At higher end of guidance

1 Play defines Cash Capex without frequency reservation cash outlays

2 Post lease payments

# Q&A Session

